



Financial Statements

Calgary Philharmonic Society

June 30, 2025

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Independent Auditor's Report

To the Members of
Calgary Philharmonic Society

Opinion

We have audited the financial statements of Calgary Philharmonic Society (the "Society"), which comprise the statement of financial position as at June 30, 2025, and the statements of revenue and expenses, changes in net deficiency and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at June 30, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. matter independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Independent Auditor's Report (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Canada
September 10, 2025

Doane Grant Thornton LLP

Chartered Professional Accountants

Calgary Philharmonic Society

Statement of Financial Position

June 30

2025

2024

Assets

Current

Cash and cash equivalents	\$ 1,451,494	\$ 1,298,034
Short-term investments (Note 3)	2,000,000	1,000,000
Accounts receivable	240,120	567,417
Inventory	11,779	11,020
Prepaid expenses	293,187	234,948

3,996,580 3,111,419

Tangible capital assets (Note 4)

294,496 241,403

\$ 4,291,076 \$ 3,352,822

Liabilities

Current

Accounts payable and accrued liabilities (Note 6)	\$ 679,759	\$ 648,277
Deferred revenue (Note 7)	3,724,487	3,081,464

4,404,246 3,729,741

Accrued retirement benefit obligation (Note 8)

197,968 190,308

4,602,214 3,920,049

Net deficiency

Internally restricted (Note 14)

- -

Unrestricted

(311,138) (567,227)

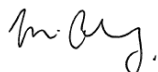
(311,138) (567,227)

\$ 4,291,076 \$ 3,352,822

Commitments (Note 10)

Economic dependence (Note 15)

On behalf of the Board



Director



Director

Calgary Philharmonic Society

Statement of Revenue and Expenses

Year ended June 30

2025

2024

Revenue		
Ticket sales	\$ 4,330,544	\$ 3,489,300
Sold services	<u>1,763,955</u>	<u>822,664</u>
	6,094,499	4,311,964
Government grants (Note 7)	3,162,917	2,450,831
Donations, sponsorships and special events (Note 11)	2,288,208	2,391,932
Calgary Philharmonic Orchestra Foundation Grant (Note 9)	2,600,000	2,600,000
Investment and other income	<u>166,080</u>	<u>135,295</u>
	<u>14,311,704</u>	<u>11,890,022</u>
Expenditures		
Personnel (Note 8)	7,890,504	7,576,043
Production	4,388,156	3,270,394
Marketing and ticketing (Notes 11 and 12)	1,089,233	805,824
Administrative	533,013	485,395
Fund development	90,397	188,084
Depreciation and amortization (Notes 4 and 5)	41,287	58,549
Education and outreach	<u>29,579</u>	<u>96,031</u>
	<u>14,062,169</u>	<u>12,480,320</u>
Excess (deficiency) of revenue over expenditures before other expense	249,535	(590,298)
Other expense		
Gain (loss) on foreign exchange	<u>6,554</u>	<u>(7,131)</u>
Excess (deficiency) of revenue over expenditures	<u>\$ 256,089</u>	<u>\$ (597,429)</u>

Calgary Philharmonic Society

Statement of Changes in Net Deficiency

Year ended June 30, 2025

	Internally restricted (Note 14)	Unrestricted	Net deficiency
Balance, June 30, 2023	\$ 30,202	\$ -	\$ 30,202
Deficiency of revenue over expenditures	-	(597,429)	(597,429)
Interfund transfers	<u>(30,202)</u>	<u>30,202</u>	<u>-</u>
Balance, June 30, 2024	-	(567,227)	(567,227)
Excess of revenue over expenditures	<u>-</u>	<u>256,089</u>	<u>256,089</u>
Balance, June 30, 2025	<u>\$ -</u>	<u>\$ (311,138)</u>	<u>\$ (311,138)</u>

Calgary Philharmonic Society

Statement of Cash Flows

Year ended June 30

2025

2024

Increase (decrease) in cash and cash equivalents

Operating

Excess (deficiency) of revenue over expenditures	\$ 256,089	\$ (597,429)
Accrued retirement benefits paid during the year (Note 8)	(37,500)	(12,500)
Items not affecting cash and cash equivalents		
Depreciation and amortization	41,287	58,549
Accrued retirement benefit service and interest (recovery) expense (Note 8)	45,160	(9,200)
Gain on disposal of tangible capital asset	(25,000)	-

280,036 (560,580)

Change in non-cash and cash equivalents working capital items

Accounts receivable	327,297	(499,192)
Inventory	(759)	9,583
Prepaid expenses	(58,239)	(86,085)
Accounts payable and accrued liabilities	31,481	77,451
Deferred revenue	643,023	(430,001)

1,222,839 (1,488,824)

Investing

(Purchase) redemption of investments (net)	(1,000,000)	1,000,000
Purchase of tangible capital assets	(94,379)	(182,532)
Proceeds on disposal of tangible capital assets	25,000	-

(1,069,379) 817,468

Increase (decrease) in cash and cash equivalents

153,460 (671,356)

Cash and cash equivalents

Beginning of year 1,298,034 1,969,390

End of year \$ 1,451,494 \$ 1,298,034

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

1. General

Calgary Philharmonic Society (the "Society") was formed under the Societies Act of Alberta for the general purpose of operating a philharmonic orchestra in Calgary. The Society is a not-for-profit organization and is a registered charity under the Income Tax Act and, accordingly, is exempt from income taxes provided that certain requirements of the Income Tax Act are met.

2. Significant accounting policies

The financial statements are prepared by management in accordance with Canadian accounting standards for not-for-profit organizations.

The significant accounting policies used are as follows:

Cash and cash equivalents

The Society's policy is to present bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn, and term deposits with a maturity period of three months or less at the date of acquisition. Term deposits that the Society cannot use for current transactions as they are pledged as security, are excluded from cash and cash equivalents.

Tangible capital assets and intangible assets

Purchased tangible capital assets and intangible assets are recorded at cost at the time of the acquisition. Contributed tangible capital assets and intangible assets are recorded at fair value at the date of the contribution. Subsequently, they are recorded at cost less accumulated amortization and any provision for impairment. If the cost of tangible capital assets is made up of separable component parts, such cost is allocated to the component parts when practicable and when estimates can be made of the estimated useful lives of the separate components. Tangible capital assets and intangible assets are depreciated or amortized using the straight-line method over their estimated useful lives as follows:

Computer equipment and software	3 - 5 years
Music library, leasehold improvements and other	10 years
Office equipment and furniture	5 - 10 years
Other equipment	10 years
Instruments	10 years
Website development costs	5 years

When conditions indicate that a tangible capital asset no longer contributes to the Society's ability to provide services, or that the value of the future economic benefits or service potential associated with the tangible capital asset have been reduced, the net carrying amount of the tangible asset is written down to the asset's fair value. The write-down is accounted for as an expense in the statement of revenue and expenses and is not reversed.

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

2. Significant accounting policies (continued)

Accrued retirement benefit obligation

Under the Society's contract with its musicians, each musician is eligible for a lump-sum retirement payment upon fulfilling certain criteria. The cost of the retirement benefit earned by the musicians is charged as an expense as services are rendered and musicians are entitled to access to the benefit, should certain criteria be satisfied in the future. The cost of the retirement benefit reflects a number of assumptions that affect the expected future benefit payments. These assumptions include, but are not limited to: attrition; mortality; and discount rate. Current service cost and interest accretion are recognized as an expense in the statement of revenue and expenses; experience gains or losses or adjustments to the benefit obligation arising from changes to the benefit program or assumptions used in valuing the obligation are recognized as an adjustment in the statement of revenue and expenses in the year such gains or losses or adjustments become known.

Inventory

Inventory represents items held for sale that are recorded at the lower of cost and net realizable value, with net realizable value representing the expected proceeds from sale of an item of inventory less associated costs to effect the sale.

Financial instruments

Financial instruments are recorded at fair value on initial recognition except for certain non-arm's length transactions which are measured at cost or fair value, depending on the nature of the transaction. The Society has no arm's length transactions recorded at fair-value. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If it is determined that there is a significant adverse change in the expected future cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value. Impairment losses and associated reversals are recorded in the statement of revenue and expenses.

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

2. Significant accounting policies (continued)

Revenue recognition

Revenues associated with ticket sales, sold services and special events are recognized when the events have occurred or services have been provided, the amount to be received can be reasonably estimated and collection is reasonably assured.

The Society follows the deferral method of accounting for donations, sponsorships and restricted grants, whereby funds received are recognized as revenue in the year in which the related expenses are incurred and when the sponsored events occur. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Pledged unrestricted contributions are included in revenue at fair market value in the years to which the contributions are directed per the terms of the pledge and when the amounts are considered to be collectible.

Deferred capital contributions are recognized as revenue on the same basis as amortization of the associated tangible capital asset that were contributed to the Society or for which restricted funds received were expended.

Investment income is recognized as it accrues.

Foreign currency transactions

The Society's monetary assets and liabilities are translated at the exchange rates in effect at the date of the statement of financial position. Non-monetary assets and liabilities are translated at historical rates. Revenues and expenses are translated at average rates for the year, except for depreciation and amortization, which are translated at historical rates. Exchange gains or losses are included in the statement of revenue and expenses.

Donated materials, equipment and services

Donated materials, equipment and services are recorded at their estimated fair value at the date of contribution when fair value can be reasonably estimated and the items would otherwise be purchased. A substantial number of volunteers make a significant contribution of their time to the Society. The value of this contributed time is not reflected in these financial statements since it is not susceptible to objective valuation or measurement.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Items subject to measurement uncertainty in these financial statements include the estimated useful lives and service potential of tangible capital assets and intangible assets, the carrying value of accrued liabilities and the valuation of the accrued retirement benefit obligation. Actual results could differ from these estimates.

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

2. Significant accounting policies (continued)

Cloud computing costs

The society has entered into a cloud computing arrangements for the on-demand delivery of computing services over the internet. When there are multiple elements within a single cloud computing arrangement, the society allocates the consideration to each separable element based on the relative stand-alone selling prices.

The society has elected to apply the simplification approach to account for its expenditures in its cloud computing arrangements, whereby the expenditures in all cloud computing agreements, excluding tangible capital assets and rights to use a tangible capital asset, are treated as a supply of services and expensed as the society receives the services. Amounts paid in advance of receiving the services are recognized as a prepaid asset.

3. Short-term investments

Short-term investments consist of guaranteed investment certificates with a Canadian chartered bank that bears interest at 2.95% per annum (2024 - 4.95%) that mature in 2026.

4. Tangible capital assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Computer equipment and software	\$ 516,528	\$ 490,280	\$ 26,248	\$ 14,285
Music library, leasehold improvements and other	218,357	202,083	16,274	18,802
Office equipment and furniture	31,854	19,132	12,722	1,777
Other equipment	65,476	12,190	53,286	76,654
Instruments	390,555	204,589	185,966	129,885
	<u>\$ 1,222,770</u>	<u>\$ 928,274</u>	<u>\$ 294,496</u>	<u>\$ 241,403</u>

Included in depreciation and amortization expense in the statement of revenue and expenses in the year was amortization of \$41,287 (2024 - \$55,509) pertaining to tangible capital assets.

5. Intangible assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Website development costs	\$ 15,200	\$ 15,200	\$ -	\$ -

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

5. Intangible assets (continued)

Included in depreciation and amortization expense in the statement of revenue and expenses in the year was depreciation of \$nil (2024 - \$3,040) pertaining to intangible assets.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$16,002 (2024 - \$37,141) associated with payroll and excise taxes.

7. Deferred revenue

Deferred revenue includes grants maintaining external restrictions received from various Municipal, Provincial and Federal granting agencies and ticket subscriptions.

A summary of deferred revenue as at the close of the fiscal year is as follows:

	<u>2025</u>	<u>2024</u>
Subscription sales and other	\$ 1,790,349	\$ 1,546,995
Municipal, Provincial and Federal Government grants	<u>1,934,138</u>	<u>1,534,469</u>
	<u>\$ 3,724,487</u>	<u>\$ 3,081,464</u>

Annually, the society receives operating grants from various Municipal, Provincial and Federal granting agencies including Calgary Arts Development Authority Ltd., Alberta Foundation for the Arts, Canada Council for the Arts, Prairies Economic Development Canada and other Provincial and Federal sources. Amounts received from these agencies in advance of the fiscal year to which the grant pertains, or that restrict expenditure for specified purposes, are recorded as deferred revenue until commencement of the future fiscal year or satisfaction of the applicable restrictions.

Included in government grants revenue in the statement of revenue and expenses are operating and project grants received from these agencies aggregating \$3,161,917 (2024 - \$2,431,018), and \$1,000 (2024 - \$19,813), respectively.

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

8. Accrued retirement benefit obligation

Under the Society's agreement with its musicians, each tenured musician is eligible for a lump-sum retirement payment upon fulfilling certain criteria. The lump-sum retirement payment is equal to \$500 per year for each year of service. The maximum amount of the payment is \$12,500 and the eligibility requirement for payment is either the individual having: 1) a combined age and years of service equalling a total of 95 or greater or; 2) having reached the age of 65. The payment will be paid by the Society from cash resources available at the time the musician retires and notice of retirement must be given in writing to the Society by the musician ten months prior to the end of their last season.

The accrued retirement benefit obligation as at June 30, 2025 was estimated as \$197,968 (2024 - \$190,308). During the year ended June 30, 2025, the Society paid \$37,500 (2024 - \$12,500) to retiring musicians. Included in personnel expenses for the year ended June 30, 2025 were current service costs associated with a change to the discount rate associated with the accrued retirement benefit obligation of \$45,160 (2024 - \$9,200 credits).

Significant assumptions used in the measurement of the Society's accrued retirement benefit obligation at June 30, 2025 and 2024 are summarized below and included an estimated forfeiture percentage (attrition) of a musician's right to retirement benefits of nil (2024 - nil).

	<u>2025</u>	<u>2024</u>
Discount rate	5.00%	6.95%
Retirement age	65	65
Average age	44	44
Average years of service	17	16
Number of musicians	60	62

9. Related party transactions

The Calgary Philharmonic Orchestra Foundation (the "Foundation") was formed under the Societies Act of Alberta. One director of the Society is a member of the Board of Trustees of the Foundation. During the year the Society received operating grants from the Foundation in the amount of \$2,600,000 (2024 - \$2,600,000) that have been recorded as revenue in the statement of revenue and expenses. As at June 30, 2025, included in accounts payable and accrued liabilities is \$12,619 (2024 - \$160,568) owing to the Foundation. These amounts have been recorded in the financial statements at the exchange amount of consideration established and agreed to by the related parties.

10. Commitments

The Society is committed to making the following approximate annual payments under an operating lease related to its premises and equipment, which expires August 31, 2030:

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

10. Commitments (continued)

2026	\$	79,888
2027		79,888
2028		79,888
2029		15,266
2030		<u>7,633</u>
	\$	<u>262,563</u>

11. Donated materials and services

Included in donations, sponsorships and special events revenue and marketing and ticketing expenses are amounts totaling \$nil (2024 - \$15,030), representing the fair value of materials and services donated to the Society.

12. Cloud computing costs

During the year, the society entered into cloud computing arrangements and expensed \$126,829 (2024 - \$90,909) in connection with the arrangements, which is included in marketing and ticketing and administrative expenses in the statement of revenue and expenses.

13. Revolving credit facilities

The Society maintains \$500,000 in revolving, demand facilities, which increases to \$725,000 between March 13 and June 16 of a given calendar year only. These facilities bear interest at the bank's prime interest rate plus 1.25% per annum. The Society also maintains a credit card facility of up to \$100,000. These facilities are secured by a general security agreement granting the lender a first security interest in all present and after acquired personal property of the Society.

As at June 30, 2025, \$nil (2024 - \$nil) was drawn under the revolving, demand facilities.

14. Internally restricted net assets

The Society has established a reserve fund policy to ensure the stability of the Society for ongoing operations, to provide a source of internal funds for organizational priorities such as program opportunity and capacity building and to satisfy requirements of governmental funding agencies. The target quantum for the reserve fund is established as a minimum of 10% of the annual operating budget, which shall be reviewed and approved on an annual basis by the Board of Directors. During the fiscal 2025 year, \$nil was transferred to the unrestricted fund (2024 - \$30,202).

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

15. Economic dependence

The Society received operating grant contributions from the Foundation during the year in the amount of \$2,600,000 (2024 - \$2,600,000). The loss of all or a significant portion of funding from the Foundation would have a significant impact on the programming and services offered by the Society and would materially impact the Society's operating results and financial position.

16. Financial instruments

The Society is exposed to various risks through its financial instruments including credit risk, liquidity risk and market risk.

(a) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society's main credit risks relates to its cash, investments and accounts receivable. The Society mitigates its exposure to credit risk for its cash and investments by placing these funds with Canadian chartered banks. The Society's accounts receivable are primarily receivable from government granting agencies and the Foundation. Management has assessed credit risk associated with its accounts receivable as low.

(b) Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting the obligations associated with its financial liabilities. The Society is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and accrued retirement benefit obligation. The Society manages its exposure to liquidity risk through cash monitoring and budgeting processes and through access to credit through established credit facilities (Note 13).

(c) Market risk

Market risk is the risk that the fair value or expected future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Society is mainly exposed to interest rate risk.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Society is exposed to interest rate risk on its fixed interest rate short-term investments, which subjects the Society to a fair value risk, and on its floating interest rate revolving, demand credit facilities, which subjects the Society to a cash flow risk.

Calgary Philharmonic Society

Notes to the Financial Statements

June 30, 2025

17. Charitable fundraising

As required under Section 7(2) of the Charitable Fundraising Regulation Alberta, the following amounts are disclosed:

	<u>2025</u>	<u>2024</u>
Grants, donations, sponsorships and special events revenue	<u>\$ 5,451,125</u>	<u>\$ 4,842,763</u>
Remuneration paid to employees and contractors involved in fundraising	\$ 523,233	\$ 488,037
Event expenses	51,075	188,069
Other fundraising expenses	<u>84,037</u>	<u>62,770</u>
	<u>\$ 658,345</u>	<u>\$ 738,876</u>
