THE CALGARY PHILHARMONIC ORCHESTRA FOUNDATION Financial Statements And Independent Auditor's Report thereon Year Ended June 30, 2023

THE CALGARY PHILHARMONIC ORCHESTRA FOUNDATION Index to Financial Statements

Year Ended June 30, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Members of The Calgary Philharmonic Orchestra Foundation

Opinion

We have audited the financial statements of The Calgary Philharmonic Orchestra Foundation (the Entity), which comprise:

- the statement of financial position as at June 30, 2023;
- the statement of operations and changes in endowment fund balance for the year then ended;
- the statement of cash flows for the year then ended;
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at June 30, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPHY LLP

Chartered Professional Accountants

Calgary, Canada

October 13, 2023

Statement of Financial Position

June 30, 2023, with comparative information for 2022

| | 2023 | | 2022 |
|--|------|------------------------|-------------------------------|
| ASSETS | | | |
| Current Cash GST rebates recoverable Prepaid expenses | \$ | 10,244 4,072 700 | \$ 512,390 2,155 700 |
| | | 15,016 | 515,245 |
| Investments (Note 3) | 4 | 10,922,965 | 39,251,367 |
| Cash surrender value of life insurance (Note 4) | | 47,708 | 48,323 |
| | \$ 4 | 0,985,689 | \$ 39,814,935 |
| LIABILITIES | | | |
| Current Accounts payable and accrued liabilities Due to the Calgary Philharmonic Society | \$ | 73,070 - | \$ 17,002 500,000 |
| | | 73,070 | 517,002 |
| ENDOWMENT FUND | | | |
| Endowment fund balance (Note 5) | | 10,912,619 | 39,297,933 |
| | \$ 4 | 0,985,689 | \$ 39,814,935 |

ON BEHALF OF THE TRUSTEES

THE CALGARY PHILHARMONIC ORCHESTRA FOUNDATION Statement of Operations and Changes in Endowment Fund Balance Year Ended June 30, 2023, with comparative information for 2022

| | | 2023 | 2022 |
|--|----|----------------------|------------------|
| Revenues | | | |
| Investment income (Note 7) | \$ | 2,283,688 | \$ 3,006,366 |
| Canada Cultural Investment Fund Endowment Incentives Grant | | 684,452 | 544,878 |
| Donations (Note 6) | _ | 582,954 | 1,427,533 |
| | | 3,551,094 | 4,978,777 |
| Expenses | | | |
| Management fees | | 181,269 | 62,561 |
| Professional fees | | 33,548 | 30,558 |
| Administration | | 10,384 | 15,536 |
| Advertising and promotion Insurance | | 3,597 2,415 | - 2,415 |
| insurance | | 2,415 | 2,413 |
| | | 231,213 | 111,070 |
| Income before other items | | 3,319,881 | 4,867,707 |
| Other income (losses) Unrealized gain (loss) on investments Decrease in cash surrender value of life insurance | | 1,896,061 (1,256) | (6,238,739) |
| | | 1,894,805 | (6,238,739) |
| | | 1,001,000 | (0,200,:00) |
| Income (loss) before contribution to the Calgary Philharmonic Society | | 5,214,686 | (1,371,032) |
| Contribution to the Calgary Philharmonic Society | | (3,600,000) | (2,605,000) |
| Excess (deficiency) of revenues over expenses | | 1,614,686 | (3,976,032) |
| Endowment fund balance - beginning of year | | 39,297,933 | 43,273,965 |
| Endowment fund balance - end of year | \$ | 40,912,619 | \$ 39,297,933 |

THE CALGARY PHILHARMONIC ORCHESTRA FOUNDATION Statement of Cash Flows

Year Ended June 30, 2023, with comparative information for 2022

| | | 2023 | 2022 |
|---|-----------|---------------------------------------|--|
| Operating activities | • | F20 F94 | ¢ 4 440 704 |
| Donations (<i>Note 6</i>) Contribution paid to the Calgary Philharmonic Society Expenses, net of GST recoveries | \$ | 529,581 (4,100,000) (178,338) | \$ 1,149,704 (2,105,000) (131,974) |
| Cash flow used by operating activities | | (3,748,757) | (1,087,270) |
| Financing activities Canada Cultural Investment Endowment Fund Incentives Grant | | 684,452 | 544,878 |
| Cash flow from financing activities | | 684,452 | 544,878 |
| Investing activities Investment income earned Proceeds on sale of investments Purchase of investments | | 1,872,917 6,974,659 (6,285,417) | 2,200,141 9,728,838 (10,915,756) |
| Cash flow from investing activities | _ | 2,562,159 | 1,013,223 |
| (Decrease) increase in cash flow | | (502,146) | 470,831 |
| Cash - beginning of year | _ | 512,390 | 41,559 |
| Cash - end of year | <u>\$</u> | 10,244 | \$ 512,390 |

Notes to Financial Statements

Year Ended June 30, 2023, with comparative information for 2022

1. Description of organization

The Calgary Philharmonic Orchestra Foundation (the "Foundation") was formed under the Societies Act of Alberta and is a not-for-profit organization. The Foundation is a registered charity under the Income Tax Act and, accordingly, is exempt from income taxes, provided certain requirements of that Act are met. The Foundation has as its objectives the administration and investment of donations and government grants received by it, for the benefit of the Calgary Philharmonic Society (the "Society"). Reference is made to note 5.

The Trustees of the Foundation, in their sole discretion, determine the amount of the contribution to the Society, based on consideration of a number of factors, including the budgetary requirements of the Society, the performance of the Foundation's investments, and the provisions of the Income Tax Act.

Any amounts that are due between the Foundation and the Society from time to time are unsecured, have no specific repayment terms and do not bear interest.

2. Summary of significant accounting policies

The financial statements of the Foundation have been prepared by management in accordance with Canadian Accounting Standards for Not-For-Profit Organizations as set forth in Part III of the CPA Canada Handbook - Accounting.

A precise determination of many assets and liabilities is dependent upon future events and consequently the preparation of periodic financial statements necessarily involves the use of estimates and approximations.

Use of estimates

Management is required to make estimates and assumptions within the financial statements. These estimates and assumptions affect the reported amounts of assets, liabilities at the date of the financial statements and the revenues and expenses during the reporting period.

There were no other significant estimates identified by management.

Revenue recognition

Investment income consisting of dividends, realized gains on sale of investments and interest from mutual funds is recognized as revenue on settlement date.

The Foundation follows the deferral method of accounting for contributions whereby restricted contributions are recognized as revenue in the year to which it relates when expenses are incurred. Unrestricted contributions are recognized as revenue when received or when receiveable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investments

Investments are comprised of mutual funds holding bonds, equities and money market instruments. These investments are measured at fair market value. Net valuation gains or losses, realized and unrealized, are recognized in the statement of operations. Transaction costs that are directly attributable to the acquisition of investments are added to the cost of the investments.

(continues)

Notes to Financial Statements

Year Ended June 30, 2023, with comparative information for 2022

2. Summary of significant accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents consist of cash on deposit with a major Canadian financial institution.

Life insurance policies

The Foundation is the owner and beneficiary of donated life insurance policies.

Life insurance policies are recorded at their cash surrender value. Decreases in the cash surrender value of life insurance are recognized as an expense on the statement of operations. Upon the death of an insured person, the amount by which the death benefit paid to the Foundation under each policy exceeds the cash surrender value will recognized as income on the statement of operations.

Donations in kind and contributed services

Donations in kind are accounted for as donations revenue at their fair value, as determined at the date of the donation. Because of the difficulty of determining their fair value, contributed services of time are not recognized in the financial statements.

Financial instruments

Financial instruments are recorded at fair value on origination, issuance or assumption, adjusted, in the case of financial instruments that will not be measured subsequently at fair value, by financing fees and transaction costs. Such financing fees and transaction costs are amortized using the straight-line method. Transaction costs incurred on the acquisition of financial instruments which are measured subsequently at fair value are expensed as incurred.

Subsequent to initial recognition, investments in equity instruments that are quoted in an active market and free standing derivatives that are not designated in a qualifying hedging relationship are measured at fair value without any adjustment for transaction costs that may be incurred on sale or other disposal. Changes in fair value of such investments are recognized in the statement of operations in the period incurred. Investments in equity instruments that are not quoted in an active market are measured at cost, less any reduction for impairment. Other financial instruments are measured at amortized cost.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. In that situation, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset, in which case the carrying value of the financial asset is reduced to the highest of (i) the present value of the expected cash flows, (ii) the amount that could be realized from selling the financial asset, or (iii) the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements

Year Ended June 30, 2023, with comparative information for 2022

3. Investments

| | 2023 Cost | 2023 Market value | 2022 Cost | 2022 Market value |
|---------------|---------------|----------------------|--------------|----------------------|
| Mutual funds: | | | | |
| Equities | \$ 25,152,731 | \$27,618,500 | \$26,789,720 | \$27,416,826 |
| Bonds | 12,895,848 | 11,685,977 | 12,169,144 | 10,901,875 |
| Money market | 1,618,488 | 1,618,488 | 932,666 | 932,666 |
| | \$39,667,067 | \$40,922,965 | \$39,891,530 | \$39,251,367 |

4. Cash surrender value of life insurance

At June 30, 2023, the death benefits payable under the life insurance policies owned by the Foundation amounted to \$228,313 (2022 - \$228,313), which was \$180,605 (2022 - \$179,990) in excess of the cash surrender value of those policies. The excess has not been recorded in the financial statements of the Foundation.

5. Endowment fund balance

The Foundation has complied with the provision of the Income Tax Act relating to the minimum amount (the "disbursement quota") that, as a public foundation, it is required to spend on charitable activities in order to maintain its registered charity status. The purpose of the disbursement quota is to ensure that registered charities actively use their tax-assisted donations to help others in accordance with their charitable purposes.

The Foundation has also complied with its contractual obligations pursuant to the grants it has received under the Endowment Incentives Component of the Canada Cultural Investment Fund, whereby it is required to maintain in the capital of the Endowment Fund the amount of the grants received from the Government of Canada plus the equivalent amount received from private donors. To June 30, 2023, the Foundation has received \$12,796,435 (2022 - \$12,111,983) in Endowment Incentives Grants, and is therefore required to maintain \$25,592,870 (2022 - \$24,223,966) in the Endowment Fund.

6. Donations

Donations consist of:

| | 2023 | 2022 |
|--------------------|-------------------------|----------------------------|
| Cash Securities | \$ 529,581 53,373 | \$ 1,149,704 277,829 |
| | \$ 582,954 | \$ 1,427,533 |

Notes to Financial Statements

Year Ended June 30, 2023, with comparative information for 2022

7. Investment income

Investment income consists of:

| | 2023 | 2022 |
|---|---------------------------------------|-------------------------------------|
| Dividends Realized gain on sale of investments Interest | \$ 1,061,282 410,771 811,635 | \$ 2,198,098 806,225 2,043 |
| | \$ 2,283,688 | \$ 3,006,366 |

8. Financial instruments

The Foundation's financial instruments consist of cash, investments, cash surrender value of life insurance, accounts payable and accrued liabilities, and due to the Calgary Philharmonic Society. The carrying value of financial assets (other than investments, which are measured at fair market value) and liabilities held at June 30, 2023 approximate their fair value due to the relatively short periods to maturity of these items or because they are receivable or payable on demand.

The Foundation's financial position and cash flows are exposed to movements in interest rates and foreign exchange rates as well as credit risk relative to the Foundation's investments. The following summarizes the nature of the risks to which the Foundation is exposed and the risk management approach used to mitigate them.

(a) Liquidity risk

Liquidity risk is the risk that the Foundation will encounter difficulty in meeting obligations associated with financial liabilities as they fall due. The Foundation aims to retain a sufficient cash position to maintain liquidity. Liquidity risk is considered minimal due to a substantial amount of the Foundation's liabilities being discretionary in nature.

(b) Interest rate risk

Interest rate risk arises from the potential that the fair value or future cash flows of financial instruments will fluctuate because of changes in market interest rates. The Foundation has investments as disclosed in note 3, including interest bearing investments in bond and money market mutual funds on which general interest rate fluctuations apply.

To mitigate this risk, the Foundation's investment policy requires a portion of the portfolio to be made in investments with greater liquidity that can be sold as required.

(c) Currency risk

Currency risk arises from the potential that the fair value or future cash flows of financial instruments will fluctuate because of changes in foreign exchange rates. All of the mutual funds held by the Foundation are priced in Canadian dollars. Certain of those mutual funds, the market value of which as at June 30, 2023 represents approximately 46% (2022 - 46%) of the total market value of the Foundation's investments, invest predominantly in US and other foreign equity securities, on an unhedged basis.

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Notes to Financial Statements

Year Ended June 30, 2023, with comparative information for 2022

8. Financial instruments (continued)

(d) Credit risk

Credit risk arises from the potential for an investee to fail or for a counterparty to default on its contractual obligations to the Foundation. Credit risk is managed by the Foundation's investment managers in accordance with guidelines established by its Board of Trustees.

The Foundation is exposed to credit risk relating to its cash. The risk is mitigated as cash is deposited with a major Canadian bank.

(e) Market risk

Market risk is the risk that changes in market prices, as a result of changes in foreign exchange rates, interest rates, and general price fluctuations related to market conditions will affect the Foundation's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while maximizing the return.

To mitigate this risk, the Foundation has established an investment policy with a target asset mix that is diversified between different asset classes with the goal of achieving a total return to support sufficient annual disbursements to the Society.

There is no change in risk exposure from 2022.